BOARD OF PORT COMMISSIONERS

C. THE

PORT OF OAKLAND

GROVE ST. PIER OAKLAND, CALIFORNIA A H ABEL
PORT MARAGER
CHIEF ENGINEER AND
BECRETARY
CHARLES A BEARDOLEY

CABLE ABORESS DAKPORT

CLAIRE V. GOODWIN

COMMISSIONERS

EUGENE W. ROLAND

DR. GEORGE C. PARDEE

JAMES J. MCELROY

1980 22,

Mr. A. H. Abel, Fort Hammer, Fort of Onkland Onkland, Galifornia

Dear Sire

The Operations Report as made up in this office for the tendro menths' period ending June 30th, 1960, Placel Year 1938-1960, is saimttend herewith for your consideration with the fullewing exhedules.

- Schools No. 1 Detail by Terminals of Russes Income over Direct and Indirect Expenses.
- Schodule No. 2 Dotail of Roverno Phone by Torret male.
- Schodule No. 5 Detail of Direct Espinees by Terminals and Indirect Expenses or Overhead by Departments.
- Exhibit No. 1 Detail of Overhead Distribution to Operated Pasilities.
- Schedule No. 4 Amhyele of Income and Expenses by Terminals both being shown by percentage to one dellar of Income.
- Schedule No. 5 Comparison of Revenue & Expense for the year 1939-1940 with the case period of 1938-1936.
- Schedule No. 6 Statement of Fund No. 226 condition as compared to Fiscal Year 1988-1988.
- Schedule No. 7 Comparative Income and Expenses by Terminals for the year 1939-1940 with the like period of 1938-1939.

General Ledger Balance Shoot as of June 30th, 1940.

Respectfully submitted,

CHIEF FORT ACCOUNTANT

[fol	OF	1	A
1101	40	A	*

Port of Oakland Analysis of Income of All Facilities End of 4th Quarter—Year 1939–1940 July 1st, 1939 to June 30th, 1940

Income s	Total Amount	Grove St. Terminal	Outer Harbor Terminal	Dennison St. Piers	Avenue Terminal	Leased Facilities	Airport
Total Income from Tonnage Operations Total Income from Rental Operations Total Income from Airport Operations	\$543,426,53 258,418,29 ,56,681,83	\$101,447.29 2,699.40	\$335,684.12 126,462.88	\$7,640.00 900.00	\$55,652.43 26,568.07	\$43,002.69 101,787.94	\$56,681.83
Total Income from All Operations Rental of Administrative Offices—Grove St. Pier	\$858,526.65 5,978.88	\$104,146,69 5,978.88	\$462,147.00	\$8,540.00	\$82,220.50	\$144,790.63	\$56,681.83
Expenses Total Direct & Indirect Expenses**	\$864,505,53 561,779,40	\$110,125.57 92,520.57	334,085.19	5,133:16	39,622.90	18:039.67	72.377.91
Excess or Deficit of Income over Expenses—All Operations Miscellaneous Income from Sources other than Operations Gasoline Drained from Automobile Shipments. Salvage Materials Sold	\$302.726.13 . 4.15 . 685.00	\$17,605.00	\$128,061.81	\$3,406.84	\$42,597.60	\$126,750.96	(\$15,696-08)
Net Excess or Deficit of Income over Expenses Depreciation on Equipment. (15, 381-86) Depreciation on Buildings, Structures & Improvements (270, 652-85)	\$303 .415 .28 (286 .034 .71)	(38,160.38)	(115,936,33)	(16,224.67)	(30,993 44)	(23,464.01)	(45,874.02)
Net Profit or Loss	\$17.380.57	(\$20,555 38)	\$12,125.48	(\$12,817.83)	\$11,604.16	\$103,286.95	(\$61,570:10)

^{*} See Schedule #2 for Detail of All Revenue except Rental & Leased Facilities which are shown below. ** See Schedule #3 for Direct or Indirect Expenses.

Analysis of Rentals & Leased Facilities

		Internal to	M: D	L	eased Facilities	36
Service	Total Amount	Inland Waterways Terminal	Miscellaneous Income Albers Bros. Properties Milling Co.	Howard Wharves		E. K. Wood, Lumber Co.
Dockage Tolls Storage	\$ 9,339.85 33,161.96	\$ 3,861.90 1,840.27	\$ 742 03 \$ 500.15 2,184 49 2,912.25	\$ 1,833 67 -12,337.03	\$ 1,992.95 12,280.15	\$.409.15 ls,607.77
Water Electricity Lumber Storage	12.90 144.18 171.30 172.50		12 90 144 18 171 30 172 50		1	
Total Tonnage Revenue	\$ 43,002 69 191,787 94	\$ 5,702.17 4,529.76	\$ 3,427.40 79,258.18 \$ 3,412.40 13,000.00	\$14,170.70	\$14,273.10 1,200.00	\$2,016 92 3,800 00 :
Total Revenue	\$144,790.63	\$10,231.93	\$82,685.58 \$16,412.40	\$14,170.70	\$15,473 10	\$5,816.92

Figures in parentheses indicate credit or deduction. Schedule No. 1—CSG

Port of Oakland Analysis of Income of All Facilities End of Fourth Quarter Year 1939–1940—July 1st, 1939 to June 30th, 1940

Administrative Services) Gas & Oil Sales) Miscellaneous,)		****											1,487 9 (390
Water	1				1 1								810.2
Telegraph Commission) Light & Power)		,											3,633
Vending Machine Commission	56,681.83					- ,	,		•				820
Restaurant & Inn					,					•	-		3,600 6,780
Commercial Privileges						4.							1,370 3,848
Transient Hangars				•			4.						1.200
rport Hangar Leases & Storage)			11,000.00	4,000.00		00,001.20	20,020.21	001.000.12	. 02,442.01	0,000.04	10,201.00	144,730.00	\$32,411
Total Tonnage & Rental Revenue	807,823.70	92,485.74	17.639.83	3.008.53	5.531.47	55.894.23	26,326.27	357.835.72	. 82,442.51	8,660.94	13,207.83	144,790.63	0.4
ental Admin. Offices—Grove St. Pier	801,844.82 5,978.88	86,506.86 5,978.88											
entals of Buildings & Structures.	251,715.09	2,126.68	572.72	900.00		17,887.40	8,680.67	94.636.61	5,650.17	7,006.61	12,466.29	101,787.94	
Total Tonnage Revenue	543,426.53 6,703.20	84,380.18	17,067.11	2,108.53	5,531.47	38,006.83	17,645.60	256,495,91 6,703,20	76,712.34	1,654.33	741.54	43,002.69	
scellaneous	853.24	461.00	106.75	.19	.08	1.42		9.382.65 283.80					4
pervision. ansferring & Piling.	1,243.18 9,382.65	3.18	•	110.25	352.63	732 49	44.63	3.267.92				<	٠,
ımber Storagepe Line Serviceeight Transfer Service	25,011.53 3,267.92	*			1.037.04	1,676.39		2 207 00	25,011.53			172 50	
ectricityde Tracking	2,818.18 10,708.52 2,885.93	1.92			1 007 64	26.36 10,694.04	208 14 14 48	947.84	1.230.25	232 . 37	. 1	171.30	
aterquipment Rentals	3,331.68 3,308.31	491.75 253.34	64.28 83.00	8.98	12.24	620.03 1,812.50	239.46	535.59 720.42	· 741.41	468.26	5.50 405.12		
eighingelephone.	2,872.59 380.60	443.35 51.32	12.78 9.47		48.06	126.91		1.392.23	1,000.29 26.59	* :	23.94		,
enciling rapping	7,020.45 570.01	12.88	60.00					6.940.45	7.12				
andling Linesaterials	6,771.88 1,210.43	1,616.85 195.95	408.83 20.68			47.50		4,373.90 946.30	372.30				
oragebor—Recooperage	44,456,42 3,765.54	5,153.45 905.40	2,243.68 49.80	•	226.34		2,990:17	25,893.54 2,810.34	7,613.36	16.00	4 306.98	12.90	
ading & Unloading	46,792.02 14,642.91	9,394.15 2,370.33	912.13 464.50		. /			35,900°88 11,673,59	584.86 134.49				
rvice	150,041.01 168,396.59	16,483.40 43,571.34	3,318.06 8,685.40	. 1,496.20 77.03	3,027.45	17,614.29 84.35	10,574.67	37.437.61 106.195.97	26,921.37 9,775.90	6.00		33,161.96	
ockage	\$ 33,694.94	\$ 2,970.57	\$ 627.75	\$ 415.15	\$ 821.03	\$ 4,570.55	\$ 3,574.05	3 . 7,105.35	\$ 3:338.94	\$ 931.70		\$ 9.339.85	

* See Schedule #1 for Details of Rental & Leased Facilities.

Analysis of Income of All Facilities-Recapitulation.

Grove Street Pier	
Dennison Street Pier	5.531.47
9th Avenue Pier9th Avenue McCormick	
Outer Harbor Terminal Seventh Street Unit Outer Harbor Industrial Area	357,835.72 82,442.51 8,660.94
Terminal Building "C"	13,207.83 462,147.00 144,790.63
Total Income from All Operations	

[fol. 2516]

Port of Oakland Expense Statement End of 4th Quarter—Year 1939–1940 July 1st, 1939 to June 30th, 1940

Personal Service. \$307;434, 47 \$55,826,42 \$199,339,28 \$2,620,86 \$18,916,82 \$2,490,38 \$28,240,71 \$2 \$108, 500 \$108,000 \$1	64	Expenses	Total	Grove St. Terminal	Outer Harbor Terminal	Livingston & Dennison St. Piers		Rental & Leased Facilities	Airport
Supplies & Materials. 8, 610, 61 1, 008, 67 5, 206, 54 91 781, 46 3, 86 1, 609, 17 Light, Power, Heat & Water 19, 945, 76 2, 711, 87 7, 304, 27 52, 84 1, 798, 77 761, 28 7, 316, 73 16, 73 17 164, 28 890, 07 104, 63 1, 605, 59 18 18 18 14, 183, 41 2, 560, 13 6, 207, 14 107, 52 1, 737, 39 480, 63 3, 090, 60 Communication. 4, 993, 22 595, 17 2, 660, 19 152, 06 281, 48 1, 304, 32 Other Expenses 8, 122, 68 467, 10 6, 251, 93 108, 93 557, 38 737, 34 Maintenance. 64, 223, 45 7, 321, 43 30, 475, 14 1, 016, 85 5, 271, 62 6, 218, 21 43, 920, 20 Total Direct Expenses or Overhead 131, 549, 09 21, 913, 36 57, 750, 63 1, 182, 12 10, 621, 80 7, 527, 93 14, 553, 25 (Detail Below)* Total Expenses to Operations \$561, 779, 40 \$92, 520, 57 \$334, 085, 19 \$5, 133, 16 \$39, 622, 90 \$18, 039, 67 \$72, 377, 91 Total Expenses Materials 10, 331, 11 855, 09 1, 406, 98 2, 070, 47 5, 988, 57 Light, Power, Heat & Water 79, 02 Transportation. 4, 733, 44 860, 76 3, 043, 05 280, 06 549, 57 Insurance & Bonds 6, 782, 69 610, 40 2, 107, 03 3, 979, 02 Transportation 4, 733, 44 860, 76 3, 043, 05 280, 06 549, 57 Insurance & Bonds 6, 782, 69 610, 40 2, 107, 03 3, 979, 02 86, 24 Communication 3, 414, 49 794, 30 1, 381, 69 62, 78 1, 175, 72 Other Expenses 8, 134, 549, 99 48, 344, 49, 94 4, 41, 373, 20 28, 963, 44 7, 990, 46 103, 58 4, 315, 72 Other Expenses 8, 136, 519, 64 \$96, 060, 00 \$24, 499, 94 \$25, 386, 24 \$16, 573, 46 Overhead to Additions & Betterments 30, 970, 55 14, 026, 11 16, 944, 44 Overhead Coverhead to Additions & Betterments 30, 970, 55 14, 026, 11 16, 944, 44 Overhead to Operations & \$162, 519, 64 \$96, 060, 00 \$24, 499, 94 \$8, 441, 80 \$16, 573, 46 Overhead to Operations & \$131, 549, 09 \$82, 033, 89 \$24, 499, 94 \$8, 441, 80 \$16, 573, 46 Overhead to Operations & \$131, 549, 09 \$82, 033, 89 \$24, 499, 94 \$8, 441, 80 \$16, 573, 46 Overhead to Operations & \$131, 549, 09 \$82, 033, 89 \$24, 499, 94 \$8, 441, 80 \$16, 573, 46 Overhead to Operations & \$131, 549, 09 \$82, 033, 89 \$24, 499, 94 \$8, 441, 80 \$16, 573, 46 Overhead to Operations & \$131, 549, 9	T	Direct Expenses	*						The state of the s
Insurance & Bonds	2			\$55,826.42	\$199,339.28	\$2,620.86	\$18,916.82	\$2,490.38	\$28,240.71
Insurance & Bonds	Ö	Supplies & Materials	8,610.61					3.86	1,609.17
Insurance & Bonds	io					52.84	1,798.77	761.28	7,316.73
Communication 4,993,22 595,17 2,660,19 152.06 281,48 3 57,31,304,32 Other Expenses 8,122,68 467,10 6,251,93 108,93 557,38 737,34 737,34 30,475,14 1,016,85 5,271,62 6,218,21 33,920,20 20 Total Direct Expenses \$430,230,31 \$70,607,21 \$258,334.56 \$3,951.04 \$29,001.10 \$10,511.74 \$57,824.66 Indirect Expenses or Overhead 131,549.09 21,913.36 75,750.63 1,182.12 10,621.80 7,527.93 14,553.25 (Detail Below)* Total Expenses to Operations \$561,779.40 \$92,520.57 \$334,085.19 \$5,133.16 \$39,622.90 \$18,039.67 \$72,377.91 Total Expenses Personal Service \$80,344.69 \$58,369.84 \$8,158.60 \$9,557.18 \$4,259.07 Supplies & Materials 10,331.11 855.09 1,406.98 2,070.47 5,998.57 Light, Power, Heat & Water 79.02 79.02 79.02 79.02 79.02 79.02 79.02 </td <td>100</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1,605.59</td>	100								1,605.59
Other Expenses 8,122,68 467,10 6,251,93 108,93 557,38 737,34 Maintenance 64,223,45 7,321,43 30,475,14 1,016,85 5,271,62 6,218,21 _{d3} ,920,20 Total Direct Expenses \$430,230,31 \$70,607,21 \$258,334,56 \$3,951,04 \$29,001,10 \$10,511,74 \$57,824,66 Indirect Expenses or Overhead 131,549,09 21,913,36 75,750,63 1,182,12 10,621,80 7,527,93 14,553,25 Total Expenses to Operations \$561,779,40 \$92,520,57 \$334,085,19 \$5,133,16 \$39,622,90 \$18,039,67 \$72,377,91 Administrative Expenses Total Expenses to Operations Total Administrative Action Expenses Total General Promotion Action Coperations Port Promotion Operations Promotion Operations Port Promotion Operations Promotion Operations \$4,259,07 \$72,377,91 \$4,259,07 \$4,259,07 \$4,259,07 \$4,259,07 \$4,259,07 \$4,259,07 \$4,259,07 \$4,259,07 \$4,259,07 \$4,259,07 \$4,259,07 \$4,259,07 \$4,259,07 \$4,		Insurance & Bonds						480.63	3,090.60
Maintenance 64,223.45 7,321.43 30,475.14 1,016.85 5,271.62 6,218.21 d3,920.20 Total Direct Expenses \$430,230.31 \$70,607.21 \$258,334.56 \$3,951.04 \$29,001.10 \$10,511.74 \$57,824.66 Indirect Expenses or Overhead 131,549.09 21,913.36 75,750.63 1,182.12 10,621.80 7,527.93 14,553.25 Total Expenses to Operations \$561,779.40 \$92,520.57 \$334.085.19 \$5,133.16 \$39,622.90 \$18,039.67 \$72,377.91 Administrative Expenses Traffic & General Waterfront Port Promotion & Operations Indirect Expenses S80,344.69 \$58,369.84 \$8,158.60 \$9,557.18 \$4,259.07 Supplies & Materials 10,331.11 855.09 1,466.98 2,070.47 5,998.57 Light, Power, Heat & Water 79.02 79.02 79.02 79.02 79.02 Transportation 4,733.44 860.76 3,043.05 280.06 549.57 Insurance & Bonds 6,782.69 610.40		Communication				152.06			
Total Direct Expenses		Other Expenses							
Indirect Expenses or Overhead (Detail Below)* 131,549.09 21,913.36 75,750.63 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 1561,779.40 132,520.57 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,1461.00 1,182.12 10,621.80 7,527.93 14,553.25 15,1461.00 1,182.12 10,621.80 7,527.93 14,553.25 15,1461.00 1,182.12 10,621.80 7,527.93 14,553.25 15,1461.00 1,182.12 10,621.80 7,527.93 14,553.25 15,1461.00 1,182.12 10,621.80 1,182.12 10,621		Maintenance	64,223.45	7,321.43	30,475.14	1,016.85	5,271.62	6,218.21	23 ,920.20
Indirect Expenses or Overhead (Detail Below)* 131,549.09 21,913.36 75,750.63 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 1561,779.40 132,520.57 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,133.16 1,182.12 10,621.80 7,527.93 14,553.25 15,1461.00 1,182.12 10,621.80 7,527.93 14,553.25 15,1461.00 1,182.12 10,621.80 7,527.93 14,553.25 15,1461.00 1,182.12 10,621.80 7,527.93 14,553.25 15,1461.00 1,182.12 10,621.80 7,527.93 14,553.25 15,1461.00 1,182.12 10,621.80 1,182.12 10,621		Total Direct Erronses	#420 :020 D1	670 007 01	****	46 051 04			
Total Expenses to Operations \$561,779.40 \$92,520.57 \$334,085.19 \$5,133.16 \$39,622.90 \$18,039.67 \$72,377.91									,
Total Expenses to Operations \$561,779.40 \$92,520.57 \$334,085.19 \$5,133.16 \$39,622.90 \$18,039.67 \$72,377.91		(Detail Relow)*	101,049.09	21,913.30	75,750.63	1,182.12	10,621.80	7,527.93	14,553.25
Total Administrative & Engineering Traffic & General Department Port Promotion & Operations			\$561 779 40	\$92 520 57	\$334 085 10	\$5 133 16	\$30 622 00	£18 020 67	279 277 01
Total Administrative & Engineering Traffic & Operating Operating Waterfront & Operations				402,020.01	\$007,000.10	40,100.10	#05,022.50	\$10,009.07	012,011,91
Total Administrative & Engineering Traffic & Operating Operating Waterfront & Operations			A-						
Total & Engineering Operating Waterfront & Operations	1			***		F_1			
Indirect Expenses			,						
Personal Service \$80,344.69 \$58,369.84 \$8,158.60 \$9,557.18 \$4,259.07 Supplies & Materials 10,331.11 855.09 1,406.98 2,070.47 5,998.57 Light, Power, Heat & Water 79.02 79.02 79.02 Transportation 4,733.44 860.76 3,043.05 280.06 549.57 Insurance & Bonds 6,782.69 610.40 2,107.03 3,979.02 86 24 Communication 3,414.49 794.30 1,381.69 62.78 1,175.72 67 1,373.20 28,963.44 7,990.46 103.58 4,315.72 4,315.72 4,315.72 4,315.72 4,315.72 4,315.72 4,315.461.00 5,606.17 412.13 9,254.13 188.57 Total Overhead \$162,519.64 \$96,060.00 \$24,499.94 \$25,386.24 \$16,573.46 Overhead to Additions & Betterments 30,970.55 14,026.11 16,944.44 16,944.44		Indiana Frances		Total	& Enginee	ring Opera	ting Wa	aterfront &	Operations
Supplies & Materials 10,331.11 855.09 1,406.98 2,070.47 5,998.57 Light, Power, Heat & Water 79.02 79.02 79.02 Transportation 4,733.44 860.76 3,043.05 280.06 549.57 Insurance & Bonds 6,782.69 610.40 2,107.03 3,979.02 86.24 Communication 3,414.49 794.30 1,381.69 62.78 1,175.72 Other Expenses 41,373.20 28,963.44 7,990.46 103.58 4,315.72 Maintenance 15,461.00 5,606.17 412.13 9,254.13 188.57 Total Overhead \$162,519.64 \$96,060.00 \$24,499.94 \$25,386.24 \$16,573.46 Overhead to Additions & Betterments 30,970.55 14,026.11 16,944.44 16,944.44 Overhead to Operations* \$131,549.09 \$82,033.89 \$24,499.94 \$8,441.80 \$16,573.46								. 1.	
Insurance & Bonds		Personal Service		. \$80,344.					\$4,259.07
Insurance & Bonds		Supplies & Materials		. 10,331.		09 · 1,40	06.98		5,998.57
Insurance & Bonds		Light, Power, Heat & Water		79.					
Other Expenses. 41,373.20 28,963.44 7,990.46 103.58 4,315.72 Maintenance. 15,461.00 5,606.17 412.13 9,254.13 188.57 Total Overhead. \$162,519.64 \$96,060.00 \$24,499.94 \$25,386.24 \$16,573.46 Overhead to Additions & Betterments. 30,970.55 14,026.11 16,944.44 16,944.44 Overhead to Operations* \$131,549.09 \$82,033.89 \$24,499.94 \$8,441.80 \$16,573.46		Transportation	***********	4,733					
Other Expenses. 41,373.20 28,963.44 7,990.46 103.58 4,315.72 Maintenance. 15,461.00 5,606.17 412.13 9,254.13 188.57 Total Overhead. \$162,519.64 \$96,060.00 \$24,499.94 \$25,386.24 \$16,573.46 Overhead to Additions & Betterments. 30,970.55 14,026.11 16,944.44 16,944.44 Overhead to Operations* \$131,549.09 \$82,033.89 \$24,499.94 \$8,441.80 \$16,573.46		Insurance & Bonds		. 6,782.					
Maintenance 15,461.00 5,606.17 412.13 9,254.13 188.57 Total Overhead \$162,519.64 \$96,060.00 \$24,499.94 \$25,386.24 \$16,573.46 Overhead to Additions & Betterments 30,970.55 14,026.11 16,944.44 16,944.44 Overhead to Operations* \$131,549.09 \$82,033.89 \$24,499.94 \$8,441.80 \$16,573.46		Communication		. 3,414.					
Total Overhead		Other Expenses		. 41,373.					
Overhead to Additions & Betterments 30,970.55 14,026.11 16,944.44 Overhead to Operations* \$131,549.09 \$82,033.89 \$24,499.94 \$8,441.80 \$16,573.46		Maintenance		. 15,461.	00 5,606.	17 41	2.13 9	,254.13	188.57
Overhead to Additions & Betterments 30,970.55 14,026.11 16,944.44 Overhead to Operations* \$131,549.09 \$82,033.89 \$24,499.94 \$8,441.80 \$16,573.46		Total Overhead		* 100 F10	000 000	00 :004 40			
Overhead to Operations*									
		Overhead to Additions & Detterments		. 30,970.	55 14,026.	11	16	944.44	****** *
		Overhead to Operations		\$131 540	00 689 033	90 924 40	0 04	441 80	10 570 40
		Ortification to Optimization			09 402,033.	00 024,49			

^{*} Note: For Distribution to Operations see Schedule #3—Exhibit #1.

[fol. 2517]

Port of Oakland Distribution of Overhead Charges to Operations End of Fourth Quarter/Year 1939–1940 July 1st, 1939 to June 30th, 1940

Overhead Charges	Total	Grove St. Terminal	Outer Harbor Terminal	Livingston & Dennison St. Piers	Ninth Ave. Terminal	Rentals & Leased * Facilities	Airport :
Personal Service. Supplies & Materials. Light, Power, Heat & Water. Transportation Insurance & Bonds Communication Other Expenses. Maintenance.	\$64,764.41 8,990.35 33.14 4,413.97 4,352.70 3,242.59 36,398.89 9,353.04	\$11,092,27 1,232,21 3,70 779,10 687,56 530,14 6,237,92 1,350,46	\$38,004 34 4,704 18 8.78 2,629 43 2,096 37 1,895 34 22,027 83 4,384 36	\$568.58 86.95 06 54.01 36.80 36.18 347.43 52.11	\$4,982.58 \$46.50 3.44 419.48 431.07 300.00 2,853.72 785.01	\$2,708 99 1,281 96 3,82 364 36 375 85 316 65 1,849 18 627 12	\$7,407.65 838.55 13.34 167.59 725.05 164.28 3,082.81 2,153.98
Totals	\$131,549.09	\$21,913.36	\$75,750.63	\$1,182.12	\$10,621.80.	\$7,527.93	\$14,553.25

[fol. 2518]

Port of Oakland Analysis of Income and Expenses End of 4th Quarter—Year 1939–1940 July 1st, 1939 to June 30th, 1940

4 . 14	y dij	100, 1000 00 0	ene oour, rore				2.1
Income	Total	Grove St. Terminal	Outer Harbor Terminal	Livingston & Dennison St. Piers	Ninth Avenue Terminal	Rental & Leased Facilities	Airport
From Tonnage Operations From Rental Operations From Airport.	62.86% 30.58 6.56	92.12% 7.88	72.64% 27.36	89.46% 10.54	67.69% 32.31	29.70% 70.30	100%
Total Income from All Operations	100%	100%	100%	100%	100%	100%	100%
Direct Expenses			/-	40.00			
Personal Service.	35 56% 99	50.70%	43.13% 1.13	30 69% 01	23 01% 95	1.71%	49.82%
Light, Power, Heat & Water Transportation	2.31	2.46	1.58	62	2.18	.53	12.91 2.83
Insurance & Bonds. Communication.	1.64	2.32	1 34 58	1.26 1.78	2.12	.33	5.45 2.31
Other Expenses Maintenance	7.43	6.65	1.36	11.91	6.42	4.30	130 24.56
Total Direct Expenses	49.77% 15.21	64.12% 19.90	55.90% 16.39	46.27% 13.84	35.27% 12.92	7.26% 5.20	102.02% 25.67
Total Direct & Indirect Expenses Excess or Deficit of Income Over Expenses	64:98% 35.02	84.02% 15.98	72.29% 27.71	60.11% 39.89	48 19% 51 81	. 12.46% 87.54	127 69% (27 69)
	100%.	100%	100%	100%	100%	100%	100% .

Note: Percentages are based on Individual Income & Expense Ratios to Total Income for each Unit.

(Here follows 1 paster, side folio 2519)

EXPENSES PISCAL YEAR 1939-1940

	TOTAL	OUTER HARBOR	GROVE	9TH AVE.
Transportation				
1. Railroad & Other Pares	\$ 582.90	\$ 492.60	\$ 90.30	
4. Gas & Oil (Auto Operation)	261.82	183.40	26.12	\$ 98.42
5. Express & Parcel Post	91.59 5.25	59.26 5.25	20.12	6.21
7. Entertaining Shippers	147.56	147.56		
15. Miscellaneous	2.00	2.00		
Subtotal /	\$ 1,111.12	\$ 890.07	116.42	104.63
Overhead	3,828.01	2,629.43	779.10	419.48
. Total	\$ 4,939.13	3.519.50	\$ 895.52	- 524.11
Insurance & Bonds				
1. Fire Insurance	\$ 7,631.59	4,247.38	\$ 2,001.15	1,383.06
3. Auto Insurance (All Kinds)	64.87	35.57	20.61	8.69
8. A.D.T. Service	1,806.60	993.14	472.82	340.64
9. Compensation	449.74	449.74		
10. Hospitalisation	551.86	481.31	65.55	5.00
Subtotal	\$ 10,504.66	\$ 6,207.14	\$ 2,560.13	1.737.39
Overhead	3,215.00	2,096.37	687.56	431.07
Total	13,719.66	\$ 8,303.51	\$ 3,247.69	\$ 2,168.46
		·	. ,	
Communications				
1. Telegraph & Telephone	\$ 3,287.78	\$ 2,534.85	\$ 483.07	\$ 269.86
2. Postage Subtotal	249.06 \$ 3,536.84	\$ 2,660.19	112.10	\$ 281.48
Overhead	2,725.48	1,895.34	\$ 595.17 530.14	300.00
Total	\$ 6,262.32	\$ 4.555.53	\$ 1,125.31	\$ 581.48
				•
Other Expenses	/			
0 9		4 707 00		*
2. Equipment Rent 3. Advertising	\$ 818.01 108.93	1 783.98	\$ 34.03	\$ 108.93
6. Absorptions	3,055.12	2,722.09	333.03	100,99
8, 0.8. & D. Claims	2,816.57	2,726.21	90.36	
13. Photographs	13.38	3.70	9.68	
14. Legal Expenses, Printing, etc	3.35	3.35		
15. Miscellamoous	12.60	12.60		· · · · ·
Subtotal	\$ 6,827.96	\$ 6,251.95	\$ 467.10	\$ 108.93
Overhead	31,119.47	22,027.83	6,237.92	2,853.72
Total	\$ 37.947.43	\$ 28,279.76	\$ 6,705.02	\$ 2,962.65

Port of Oakland. Comparison of Actual Revenue & Expenses for Each Quarter Years 1938-39 & 1939-40

	Actu	al at End	of First Quart	er	Actua	I at End	of Second Quar	ter	Actu	al at End	of Third Quarte	er	Actua	l at End o	f Fourth Quart	ter	
	1938-1	939	1939-1	940	1938-1	939	1939-1	940	1938-1	939	1939-1	940 .	1938-19	939	1939-19	940	
Revenue	Amount	. %	Amount	%	Amount	%	Amount	%	Amount	. %	Amount	. %	Amount	%	Amount	%	
Ninth Avenue Terminal Grove Street Terminal Outer Harbor Terminal Liv. & Den. St. Piers Rental & Leased Fac Airport	\$16,190.68 23,381.50 124,985.68 1,521.84 34,149.10 13,187.14	10.96 58.56 .71 16.00	\$19,524.08 26,148.62 117,310.05 2,204.88 39,134.35 13,620.96	11.99 53,83 1.01 17.96	\$33,076,41 45,015,47 281,929,50 2,703,68 69,002,58 26,431,67	61.54	\$40,311.79 49,406.96 244,420.39 4,141.91 68,645.80 27,509.40	11 .37 56 .26 .96 15 .80	\$52,905.24 74,586.36 398,702.41 3,967.73 100,667.81 39,823.54	11.12 59.45 .59	\$61,046.73 80,863.50 351,806.76 6.358.51 98:274.98 42;11.55	12.61 54.84 .99 15.48	\$72,268.06 93,550.87 521,078.70 5,806.15 131,399.75 53,285.08	10.66 59.39 66	\$82,220 50 110,125 57 462,147.00 8,540.00 144,790.63 56,681 83	12 74 53 46 99 16 74	
Total Revenue	\$213,415.94	100%	\$217,942.94	100%	\$458;159.31	100%	\$434,436.25	100%	\$670,653.09	100%	\$641,462.03	100%	\$877;388:61	100%	\$864,505-53	100%	6
Personal Expenses (Except Mtnce.). Supplies & Materials. Lt., Power, Heat & Water Transportation Insurance & Bonds. Communication Other Expenses. Maintenance (Including Personal Service)	\$103,137.54 4,823.70 4,699.15 1,790.31 4,457.17 2,515.04 5,138.59 8,223.56	2.26	\$84,238.25 5,663.49 4.052.10 2,246.60 4,908.73 2,049.73 9,291.42 11,693.34	2.59 1.86	\$199,641.17 10,117.21 10,333.64 4.122,96 .9,656.86 5,442.69 12,171.05 33,684.72	2.21 2.26 90 2.11 1.19 2.66	\$189,060,20 8,705,18 8,757,20 4,001,85 9,376,97 4,529,65 21,531,74 36,441,15		\$296, 929. 92 .14, 889. 84 .16, 495. 44 .5, 746. 82 .17, 456. 09 .7, 940. 79 .20, 578. 95 .44, 420. 47	2.22	12,339,33 13,831,26 5,942,20 13,775,98 6,786,49 31,359,42	43.45% 1.92 2.16 93 2.15 1.06 4.89 8.42	\$387,312 96 18,079 52 21,529 34 7,935 62 22,923 12 10,665 54 25,837 38 60,357 00		\$372,198,88 47,600,96 19,978,90 7,130,68 18,536,11 8,235,81 44,521,57 73,576,49	2 04 2 31 82 2 14 95 5 16	1
Total Expenses	-		\$124,143.66 \$93.799.28	56.96%	\$285,170.30	62.24%	\$282,403.94	65.00%	\$424,458.32 \$246,194.77	63.29%	\$416.801.98	64.98%	\$554,640.48 \$322,748.13		\$561,779 40 \$302,726 13		=
		====			7.72,300.01	57.1070	7.02,002.01	55.50 70	7210,101.11	1/0		00.0270	4022,110,10			12020	- "

EXPENSES PISCAL TEAR 1939-1940

	TOTAL	OUTER HARBOR	GROVE STREET	9TH AVB.
deintenance		11. 11. 11.		
1. Personal Service 2. Sundry Materials 3. General Supplies 4. Auto & Tractor Tires & Tubes 5. Equipment Rental 6. Outside Repairs 7. Gas used in Tractors 8. Fire Extinguishers O. Dredging Subtotal	\$ 11,983.70 3,558.42 368.42 152.31 219.06 2,916.03 26.63 173.62 23,670.00 \$ 43,068.19	\$ 7,018.83 2,185.99 180.11 118.66 231.24 2,059.67 8.06 72.58 18,600.00	\$ 2,860.96 141.42 128.73 20.92 1.95 355.48 1.28 94.57 3,420.00	\$ 2,103.91 931.01 59.58 12.73 10.25 500.88 17.29 6.47 1,650.00
Overhead	6,519.83 \$ 49,588.02	\$ 34.859.50	1,350.46 \$ 8,671.89	785.01 \$ 6,056.63
Total Direct Charges Overhead	\$357.942.87 108,285.79	\$258,334.56 75,750.63	\$ 70,607.21 21,913.36	10,621.80
Grand Totals	N466,228.66	\$334,085.19	\$ 92,520.57	\$ 39,622.90

[fol. 2520]

Port of Oakland Comparative Financial Statement for Six Months Harbor Maintenance & Improvement Fund \$226 Period July 1st to June 30th Fiscal Years 1938-1939 and 1939-1940

	Fiscal Year 1939-1940			1938-1939
Unexpended Cash—July 1st of Each Period Cash Received from Terminal Operations Cash Funds Transferred from Fund #220	Item • Amount \$893,540.71	Total \$135,748.75	Item Amount \$883,434.53 20,000.00	Total \$76,636.05
Total Cash Received during Period		893,540.71		903,434.53
Total Cash Accrued to Fund #226 as of June 30th		\$1,029,289.46		\$980,070.58
Less: Expenditures during Period Pay Rolls, Weekly & Monthly Miscellaneous Claims Transferred to City General Fund a/c Mileage Gasoline Co. (Res. #4800) Contracts.			\$521,924.64 234,424.08 1,218.00 86,755.11	
Total Cash Expended		788,574.30		844,321.83
Total Unexpended Cash as of June 30th. Less: Operating Reserves Contracts		\$240,715.16		\$135,748.75
Contracts Merritt Estate	\$7,435.17 4,891.67	*	\$19,470.76 4,891.67	
Total Reserves as of June 30th		\$12,326.84		\$24,362.43
Actual Unencumbered Cash in Fund #226, as of June 30th		\$228,388.32		\$111,386.32
Port Replacement & Improvement Fund #220 Port Contingency Fund #222	50,000.00		\$25,000.00 50,000.00	Total
Total Cash in Special Reserve Funds		\$75,000.00	F 1. 1	\$75,000.00
Total Unencumbered Cash in All Reserve Funds		\$303,388.32		\$186,386.32

Port of Oakland Comparative Financial Statement for Six Months Harbor Maintenance & Improvement Fund \$226 Period July 1st to June 30th Fiscal Years 1938–1939 and 1939–1940

	Fiscal Yea	r 1939-1940	· Fiscal Year	1938-1939
	Item Amount	Total	Item Amount	Total
Plus: Book Account Resources Accrued Certificate of Indebtedness—Pacific Steamship Lines, Ltd	#67,413.91		\$13,341.69 25,779.05 10,993.42	
Total Accrued Accounts Receivable		90,740.58		50,114.16
The state of the s	Hermany & Warehouse	\$394; 128.90		\$236,500.48
Plus: Prepaid Items & Advances Insurance Prepaid Right of Way—9th Avenue Terminal (Court Deposit) Port Revolving Fund Petty Cash	15,000.00		\$30,509.54 10,006.00 15,000.00 150.00	
Total Prepaid Items		35,048.24		55,665.54
Total Fund Resources as of June 30th		\$429,177.14		\$292,166.02
Land Purchases Additions & Betterments Allowance to Albers Bros. Milling Co. & Albert C. Moe	\$229,640.35 10,785:36		\$30:00 241.784.87 45.999.96	
Total Additions & Betterments Equipment Gasoline, Oil & Miscellaneous Stores	\$240,425,71 13,808,49 177,95		\$257.814.83 18.414.13 128.41	
Total Property Additions for Period Ending June 30th		254,056.25		276,357,37
Total Fund Resources Accrued & Property Additions for Period Ending June 30th	1	\$683,233.39		\$ 568.523.39

Note: For Fiscal Year 1939-1940, this amount includes \$15,501.54 each due from the Company and the Cakland

Port of Oakland Comparative Statement of Income & Expenses Period of July 1st to June 30th, Fiscal Years 1938-1939 and 1939-1940

Fiscal	1'ann	1020	1040

Fiscal Year 1938-1939

	Tonnage Revenue	Rents	Total Income	Direct Expenses	Excess or Deficit	Tonnage Revenue	Rents	Total Income	Direct Expenses	Excess or Deficit
Terminals Operated		* *				·		ancome.	penico	Trement.
Grove & Market St. Terminals	\$101.447.29	\$8,678.28	\$110,125.57	\$70.607.21	\$39.518.36	\$83.971.59	\$9.579.28	\$93,550.87	\$72,958.16	\$20,592,71
Outer Harbor Terminal	335,684.12	126,462.88	462,147.00	- 258,334.56	203.812.44	399.548.57	- 121.530.13	521.078.70	. 275,356.56	245.722.14
Livingston & Dennison St. Piers	7,640.00	900.00	8.540.00	. 3.951.04	4.588.96	4,906.15	900.00	5.806.15	4.501.07	1.305.08
Ninth Avenue Terminal	55,652.43	.26.568.07	82,220.50	29,001.10	+53,219.40	50,331.80	21,936.26	72 268 06	28,675.69	43.592.37
*Leased Facilities & Miscellaneous						./-		*		*
Rents (Income Detailed Below)	43,002.69	101,787.94	144,790.63	10;511.74	434,278.89	39,436.85	91,962.90	131,399.75	9,941.69	121,458.06
Airport	*********		56,681.83	57,824.66	, (1,142.83)			.53,285.08	58,301.03	(5,015.95)
						<u></u>				
Totals	\$543,426.53	\$264,397.17	\$864,505.53	\$430,230.31	\$434,275,22	\$578,194.96	\$245,908.57	\$877 , 388 .61	\$449,734.20	\$427,654.41.
					/				-	•

, All Indirect Expen	ises	-/	,		All Indirect Expense	88	
Departments Administrative & Engineering Traffic Maintenance Port Promotion & Operations.	\$96,060.00 24,499.94 25,386.24 16,573.46	·/			1	\$66,409.82 24,282.50 29,386.29 16,134.02	
Totals Less Charges to Additions & Betterments as Overhead:	\$162,519.64 30,970.55	-3				\$136,212.63 31,306.35	
Indirect Expenses to Operations		\$131,549.09		•			\$104,906,28
Net Excess of Income over Expenses	aut.	\$302,726.13					\$322,748.13

*Detail of Leased Facilities & Miscellaneous Rents

		y 1st to June 3 cal Year 1939-1				y 1st to June 3 al Year 1938-1	
	Tonnage Revenue	Rents	Total Income	30	Tonnage Revenue	Rents	Total Income
Inland Waterways Miscellaneous Rents, etc. Albers Bros. Milling Co. Howard Wharves	\$5,702.17 3,427.40 3,412.40 14,170.70	\$4,529.76 79,258.18 13,000.00	\$10,231.93 82,685.58 16,412.40 14,170.70		\$4,973.97 4,313.27 559.25 12.897.10	\$4,529.76 67,233.14 19,000.00	\$9,503.73 71,546.41 19,559.25 12,897.10
Howard Quay Wall E. K. Wood Lumber Co.	14,273.10 2,016.92	1,200.00 3,800.00	15,473.10 5,816.92	٠.	16,693.26	1,200.00	17,893.26
Totals	\$43,002.69	\$101,787.94	\$144,790.63		\$39,436.85	\$91,962.90	\$131,399.75

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Port of Oakland

Harbor Maint. & Imp, Fund #226 Balance Sheet-June 30th, 1940

ASSETS: Fixed Assets Land Buildings, Structures & Improvements \$2,763,707.65 Less Res. for Depr. B. S. & I \$270,652.85 Less Res. for Redredging 144,357.60 415,010.45		Fotal	Current Liabilities Contract Refentions Advances from Port Replacement & Imp. Fund #220	Detail \$12,326.84 50,000.00	Total
Improvements Under Construction		\$ 5,148,372.82			
Current Assets Harbor Maintenance & Imp. Fund #226	240,715.16		Contracted Liabilities Albers Bros. Milling Co. Albert C. Moe Surplus At Beginning of Period	586.27	23,853.44
Cash on Hand Port Revolving Fund			Less Prior Years' Adjustments		
Deferred Charges Stores a/c Materials & Supplies on Hand		\$346,705.74	Structures & Imps. \$270,652.85 Less Res. for Depr. Equipment		\$5,478,639.78
Prepaid Insurance Unabsorbed Contractual Charges Merritt Estate Claim Undistributed Pay Rolls	19,798.24 7,435.17 4,891.67	\$69,741.50			
		\$5,564,820.06			\$5,564,820.06

(Here follow 3 photolithographs, side folios 2523-2525)

	XPENSES PISCAL	TEAR 1959-40		
	TOTAL	OUTER HARBOR	GROVE STREAT	9TH AVE.
Personal Service		1	0	
1. Administrative	\$ 10,027.54		\$ 3,622.54	\$ 2,525.00
5. Traffie & Operating	13,605.00	7.023.66	5,004.34	1,497.00
6. Clerical	46,253.60		8,796.63	3,658.01
7. Dook Supervision	2,656.27	2,656.27		
8. Car & Truck Work	45,217.73	39,039.62	6,178.11	Section 2
9. Receiving & Delivering	70,825.28	50,073.45	20,751.83	
10. Recoopering	6,145.23	5,321.68	825.55	
11. Handling Lines	5,248.20		1.534.05	
12. Natching	96. بامبار باد	17,986.87	4,500.62	1,917.47
13. Sweeping & Cleaning	9.343.04	4.507.34	3.333.39	1,502.31
14. Transferring & Piling	19,608.97	18,924.17	684.80	
15. Weighing	1,156.56	1,127.96	28.60	
16. Stenciling	9,856.52		25.79	
17. Miscellaneous Labor	986.91	695.98	219.95	72.98
18. Switching - Tractor Oper.	17.18	17.18		1.
19. Strapping	253.42	253.42	011.00	
20. Rental Equipt. Operation	357.97	108.57	Sph . 55	5.18
23. Sampling	379.27	379-27		(40) 10
24. Supervising	681.12 4,048.87		2.	4,048.87
25. Side Tracking 26. Lumber Checking	3,008.88			3,008.88
		4100 270 44	\$ 55,826.42 *	18,916.82
Subtotal Overhead	#274,082.52	\$199,339.28	11,092.27	962.58
Overnesa	54,079.19	38,004.34		
Total	\$328,161.71	1237,343.62	\$ 66,918.69	# 23,899.40
			1	
			11	1 . 1
Supplies & Materials			and the same of th	* * * * * * * * * * * * * * * * * * * *
1. Office Supplies	1 1 430 El	4 1 521. 70	87.85	
2. Sunday Materials	1,000.54	\$ 1,534.39	87.85	\$ 8.30

1. Office Supplies \$ 1,630.54 \$ 1,534.39 \$ 87.85 \$	8.30
3. General Supplies 882.91 636.12 184.24	84.70 62.55
	74.96
9. Materials (Recooperage) 1,690.52 1,637.63 52.89 10. Signs 21.83 14.68 7.15	
	50.95
	81.46 46.50
Total \$ 13,779.56 \$ 9,910.72 \$ 2,240.88 \$ 1,6	27.96

Light	, Power,	meat a nater		1		1 3 july 1				
2.	Light Power Heat Water		6	5,423.75 1,726.24 146.48 4,218.44		1,692.64 2,192.79		1,245.42 9.60 405.19 1,051.66	3	736.93 24.00 63.05 973.99
0	Subtotal Overhead		1,	11,814.91	*	7,304.27	•	2,711.87	*	1.758.77
	Total			11,830.83		7,313.05		2.715.57	.3	1,802.21

Ехнівіт No. 126В

Port of Oakland

Construction Costs of Structures

Constitution Costs of Direct	witte.	
Outer Harbor Terminal		
14th Street Wharf, Gen'l	\$646.08	
14th Street Wharf, Substructure	332,948.34	
14th Street Wharf, Deck Paying	30,190.30	
14th Street Wharf, Deck Paving	198,477.90	*
Substructure—Sprinkler System	14,035.53	* .
Superstructure	124,597.39	
Superstructure—Sprinkler System	19,129.34	*
Superstructure—Electric Wiring		
Daving Dries to July 1 1007	7,229.25	
Paving Prior to July 1, 1927	3,378.87	
Railroad Tracks	143,054.37	
Fresh Water Supply System—Well	9,238.76 $20,621.25$	
Sewer System	20,621.25	
Bulkhead foot of 11th St	13,912.91	
14th St. Wharf Extension—Substructure	224,932.24	
14th St. Wharf Extension—Deck Paving	-3,283.98	
14th St. Wharf Extension—Superstr	175,217.26	
14th St. Wharf Extension—Elect. Wiring 14th St. Wharf Extension—Sprinkler	10,491.55	
14th St. Wharf Extension—Sprinkler	18,977.97	
Gravity Tank and Tower	9,004.41	
Extension Shed #2 Substructure	199, 199:52	
Extension Shed #2 Substructure Extension Shed #2 Superstructure	65,804.49	
Extension Shed #2 Electric Wiring.	4,062.11	·
Extension Shed #2 Sprinkler	9,901.93	
Extension Shed #2 Sprinkler Substructure 301' Open Wharf Extension	172,536.57	
Substructure 504' Wharf St. Extension	262,137.32	
270' Extension to Shed	67,226.66	
270' Extension to Shed Sprinkler	5,454.44	
270' Extension to Shed Elect. Wiring	2.859.77	
210 Extension to biled Elect. Willing	2,000.11	2.148.550.51
Terminal Building "C"	,	2,140,000.01
General Construction	040 000 00	4
General Construction		
Sprinklers	9,799:51	
Electric Wiring	4,751.76	
A		255,390.53
Seventh St. Unit		
Superstructure	67,230.89	
Substructure	244,384.68	
		311,615.57
	. *	
Total Outer Harbor Units		2,715,556.61
[fol. 2527]		
· Ninth Avenue Terminal		
General	1,113.74	
Substructure: Substructure Sprinklers.	961,554.32	
Substructure Sprinklers	5,904.69	
Superstructure	118,331.70	
Superstructure Sprinklers	25,948.86	
Electric Wiring	6, 180.01	
Railroad Tracks	48,190.83	
Roadways (not incl. 5th to 9th Ave.)	41.957.07	
Roadways (not incl. 5th to 9th Ave.)	432.38	
530' Extension Blkhd. & Wall	23,357.56	
530' Extension Substructure,	106.035.80	
520' Extension Roadways in road		
530' Extension Roadways in rear	15,971.08	
Extension to Apron Wharf	128,178.62	
Extension to Apron Wharf Sprinkler Extension to Apron Wharf Paving	33,716.57	1
Extension to Apron Whart Paving.	9,481,64	
Total Ninth Assessed Township 1		1 500 000 00
Total Ninth Avenue Terminal		1,526,354.87
65-20-22	*	

Grove Street Pie	r	0 0 .				
General			2.156.26	,		
Substructure.			641,089.60			
Substructure S	prinkler		6.262.23			
Superstructure			335,841.26			
Superstructure	Sprinklen .		41,957.19			
Deck Paving			39,429.87			
Electric Wirin	g		15,149.06			
			. , , , , , , , , , , , , , , , , , , ,		-	
Total Grove Stre	et Pier			1.	.081.8	85.49
, ,	. 1				. '	
[fol. 2528]		Maintanana Passa			1	
[10]. 2020]		Maintenance Expense	1.0			
• •	• *	7/1/39 to 6/30/40				
. Outer Harbor Te	rminal				5)	
C1 Substru	acture & Ra	ilway Tracks (on Apr	ron			,
	rf)		2.079	97		
C2 Superst	tructure.	Plumbing, Wiring	di .			
Sprin	klers			.06		
C3 Streets	& Roads in	Pier Area	1.449	24		
C5 Soundi	ng & Dredgir	ng	20.815	44		
		Fixtures		05		
C9 Water	Tower & Tar	nk	246	.67		
C10 Railwa	v Tracks (1)	oproceed)		.16		
C15 Dolphi	n & Lights.		14	.02	-	
C17 Mtce.	Automotive	Equip. & Frt. Handli	ing			
Mac	by		2,543	.19		
C18 Fences			8	.96		
			,		28.8	34 76
Terminal Buildin	g "C"					
Superstructu	re includin	g Plumbing, Sprink!	er.	,		
Heating S	vstem, etc.		221	02		
Freight Elev	ators		. 120	58		
Railway Tra	cks (Serving	Building)		80	* .	
,			P +P		3	42.40
Seventh St. Unit		1				
· C19 Sevent	St. Units-	Superstructure	1.070	18		
C19a Seven	th St. Units-	-Oil Pier	1			
, Cross Deven	en see Cinto				1.0	71.91
Total Maintenan	ce Cost on C	Outer Harbor Units			30.2	49.07
	*.					

[fol. 2529] Maintenance Costs		
Ninth Ave. Pier 7/1/39 to 6/30/40		
Substructure, incl. Rwy, Tracks (On Apron W Superstructure, incl. Wiring, Plumbing, Sprink	harf) 58.79 ders,	9
Roadways south of S. P. tracks not incl. 5th to	9th	1
Ave	1 074 **	7
Office Furniture & Fixtures		2.
Rwy. Tracks serving Pier & Warehouse.	138:19	
Sounding & Dredging	1,864.53	j :
Drainage & Water Supply System	256.77	
Mtce. Automotive & Freight Handling Equip'	t 311.92	
Fences		
Steam Loco Crane	927.99	
		5,686.68
Grove Street Pier	1	0
Substructure incl. Rwy. Tracks (On Apron W)	-00	
Quay Wall Area		
Superstructure incl. Wiring, Plumbing, Sprink	lers, 842.59	
etc	1 124 97	
Sounding & Dredging	2 010 60	
Office Furniture & Fixtures	49 09	
Heating Plant Mtcc	64.00	
Automotive & Frt. Handling Machinery	625.99	
		7,015.25
	4	-
[fol. 2530] Recapitulation of Construction Costs an	d Maintenance	Charges
Construction Costs to June 30, 1940*		Bes
Ninth Avenue Terminal		
Ninth Avenue Terminal	1,526,354.87	
Terminal Building "C" Grove Street Terminal Outer Harbor Terminal	255,390.53	*
Outer Harbor Terminal	1,081,885.49	
Seventh St. Unit.		
/.		
Note: No land values are included in these costs.	5	,323,796.97
Maintenance Costs-July 1, 1939 to June 30th, 194	0	
Ninth Avenue Terminal (Dock Only)		
Terminal Building (1672)	5,686.68	
Grove Street Terminal (Dock Only)	342.40	
Outer Harbor Terminal	7,015.25	
Seventh St. Unit.	28,834.76	
4	1,071.91	10 011.05
10/5/40 PC		42,951.00

(Here follow 3 photolithographs, side folios 2531-2533)